



Agenda

- 1300 – 1310** **Welcome, Opening Remarks**
The Honorable Craig Crenshaw, Secretary of Veterans and Defense Affairs
- 1310 – 1340** **DoD Partnerships—Intergovernmental Support Agreements**
Dave Leinberger, Army Partnerships Program Manager
- 1340 – 1430** **Virginia Military Value – Strategy to Action**
Charlie Perham, Matrix Design Group
- 1430 – 1440** **Break**
- 1440 – 1500** **Federal Update**
John Simmons, Managing Partner, The Roosevelt Group
Charlie Perham, Vice President and Director of Government Consulting Services,
Matrix Design Group.
- 1500 – 1510** **Sentinel Landscapes Update**
Tom Crabbs, Military Liaison
- 1510 – 1550** **Commanders’ Update**
Partnership, Compatibility, Resilience, and Quality of Life initiatives; awareness, and requests.
- 1550 – 1600** **Closing Remarks**
The Honorable Craig Crenshaw, Secretary of Veterans and Defense Affairs

Welcome

Virginia Military Advisory Council

30 March 2023

Virginia War Memorial

The Honorable Craig C. Crenshaw
Secretary of Veterans & Defense Affairs
Chair

Intergovernmental Support Agreements

Dave Leinberger

Army Partnerships Program Manager

Army Partnership Program

G-9 Mission

The DCS, G-9 administers the II PEG, leads the Army's Quality of Life effort, implements, integrates, supervises and assesses execution of policies, resources, plans, and programs for the Installation Enterprise to enable ready, prompt, and sustained land dominance by Army forces.



G-9 Vision

Professional experts championing Installation Enterprise Readiness and delivering unmatched Quality of Life to our People.

Mr. David Leinberger
Program Manager, Army Partnerships Office
30 March 2023

The Army Community Partnership (ACP) Program is dedicated to assisting the entire Army Enterprise and partners in identifying the appropriate partnership authority tool to execute mutually beneficial partnerships.

Goals:

- Enhance Quality of Life for Soldier and their families, as outlined by the Chief of Staff of the Army's QoL Initiatives
- Create cost savings/avoidance and efficiencies for the Army and Community
- Sustain and improve support services for Soldiers and their Families, and the Community
- Strengthen relationships between the Installation and surrounding Communities
- Implement Army lessons learned and best practices for the installation and land holding command pilot partnership programs



Build Lasting Relationships

Connect Partners

Train & Coach

Seek Win-Win

GET TO YES

Generate Ideas

Provide Structure

Work with Communities

Discern Needs & Capabilities



ARMY COMMUNITY PARTNERSHIP Tool Guide

Decision Points for Determining Partnership Tool

Recommended Partnership Tool

Does the Proposed agreement require the exchange of anything of value, either monetary or in-kind?

N

MOU

Authority may vary

Will the Army use or obtain funds or in kind consideration as reimbursement?

Y

MOA

Will the Army use or obtain police, fire or emergency assistance from a municipal organization?

Y

MUTUAL AID AGREEMENT

42 USC 5121-5206

Will the agreement involve payment or receipt with a State or Local government for installation support services?

Y

IGSA

10 USC 2679

Does the agreement allow for payment or in kind consideration for temporary use of real property (ex. once a week)?

Y

LICENSE

10 USC 2667

Decision Points for Determining Partnership Tool

Recommended Partnership Tool

Does the agreement allow for payment, possession, and control of real property for an extended period of time (ex. a year)?

Y

LEASE

10 USC 2667

Does the agreement transfer value from and require substantial Army involvement with a non-Federal entity to carry out a public purpose?

Y

COOPERATIVE AGREEMENT

31 USC 6305

Does the agreement involve Army use of a community MWR facility?

Y

COMMUNITY AGREEMENT

DoDI 1015.10

Does the agreement allow for consideration to the Army and for possession, and control of Army real property for an extended period of time (ex. 25 years)?

Y

EUL

Does the agreement involve a limited-source contract between the Army and serving utility for energy management services, efficiency improvements and demand-reduction services?

Y

UTILITY ENERGY SERVICE CONTRACT

Does the agreement transfer Army utilities to a non-Federal entity and shift operation and maintenance responsibility to the entity?

Y

UTILITY PRIVATIZATION

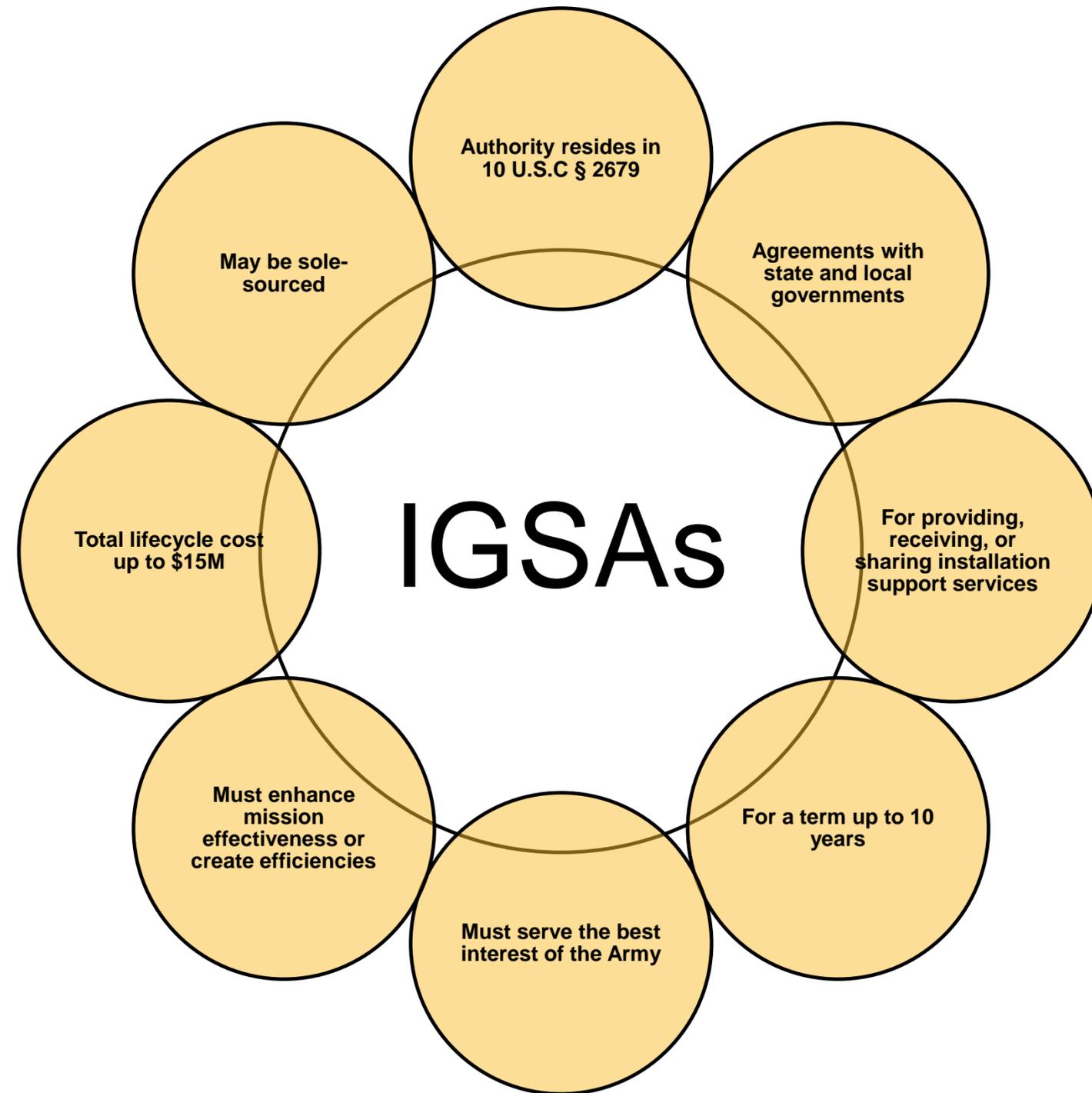
**Intergovernmental
Support Agreements**





- IGSAs were established through the FY13 National Defense Authorization Act as formal public-public partnerships agreements between Army installations and their State or local governments for the provision, receipt, or sharing of installation support services.
- IGSAs are authorized by 10 USC 2679.

Since the program's establishment, strategic engagements have led to countless partnerships, including **114 IGSA**s resulting in over **\$40M** in annual savings and over **\$45M** in one time cost avoidance.



Regional Project Spotlight: Northern Virginia Regional Commission (NVRC) with VDOT for purchase of road maintenance supplies IGSA—Fort Belvoir, Quantico, Joint Base Myer Henderson Hall

This agreement between the Army, Marines Corps and State of Virginia promotes and enhances quality of life and readiness for service members and families. The partnership with Northern Virginia Regional Commission is for road maintenance supply bulk purchase through VDOT.

- IGSA will result in an average 40% reduction in project management fees.
- Annual cost savings of over \$26K



Regional Project Spotlight: Natural Resource Compliance with Auburn University— Redstone Arsenal, Fort Rucker, Fort Benning, Fort Gordon, Fort Stewart, Fort Polk, Fort Bragg, and Fort Jackson

This agreement is the first-of-its-kind where Auburn University and the US Army agree to a 10-year Natural Resource Management Partnership to serve 8 bases across southeastern U.S. This agreement covers 1+ Million acres of military land.

This IGSA provides natural resources services to improve efficiencies and deliverables while achieving compliance with state and federal laws and regulations.

- IGSA will result in 11% reduction in project management fees.
- Annual cost savings of over \$1.7M.



Regional Project Spotlight: Statewide IGSA (S-IGSA) between the State of Texas and the United States Military to bolster infrastructure and transportation improvements on federal military property across the state.

This agreement is the first-of-its-kind that allows TxDOT to provide road services on federal military property. This is the largest DoD IGSA that involves the Army, Navy, and Air Force with a single public partner.



- This partnership will decrease project lead time, reduce civilian burden, and an estimated cost savings of 25% to all installations.



**Next Generation
Partnerships**



Execute the Mission
Investing in Future Capabilities
Modernization & Readiness

Think outside of the box
Creative ways to partner with our installations to address challenges

Installations of the Future
Implement smart solutions that leverage evolving industry



Focus on Operation and Maintenance Needs
Energy, Water, Facility, and Infrastructure

Questions?

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Virginia Military Value – Strategy to Action

Charlie Perham

**Vice President and Director of Government
Consulting Services, Matrix Design Group**



Virginia Military Advisory Council



Strategy to Action (S2A)



March 30, 2023





Agenda

- Secretary Crenshaw Intent
- Where We've Been
- Where We're Going
- How We're Going to Get There
- Input Exercise
- Closing Remarks





Opening Remarks

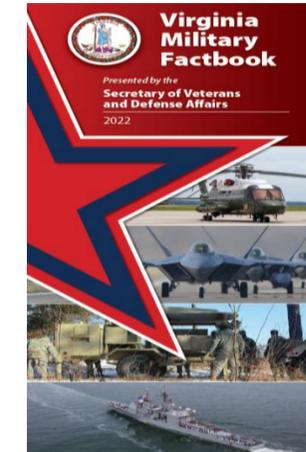
Secretary Craig Crenshaw





Where We've Been

- 2015 & 2019 Strategic Plans
 - “Whole of Government” COE at College of William and Mary
 - VANG Cyber Security Mission
 - USCYBERCOM Annual Training in Suffolk
 - Virginia Military Community Infrastructure Grant Program
 - Shipyard Infrastructure Optimization Program
 - Securing MILCON across the Commonwealth (ie Rivanna Station)
- Gap Analysis 2022
- 2020 and 2022 Virginia Factbook
- Military Friendly Guide 2023
- Economic Impact Studies





Where We're Going

2023 Strategy to Action Plan S2A

Strategic Focuses:

1. Grow Virginia's military value
2. Expand the Veteran population
3. Strengthen the Dept of Military Affairs





2023 Strategy to Action (S2A) Plan

- Expand the quality and quantity of Virginia's military value
 - Compatibility
 - Resilience
 - Quality of Life
- Protect and Pursue military mission growth
 - Next generation capabilities
 - Expanded capacities
 - Relevance and adaptability to meet future demands
- Expand Virginia's Defense Industrial Base
 - Workforce Investment
 - Advanced Manufacturing investment
 - Industry driven, State supported, Federally shared opportunities





How We're Going to Get There

- Installation and Community engagements
 - Matrix and Roosevelt Group
 - VDA Representatives
- SWOT Analysis
- Report and Recommendations
 - Actionable, measurable outcomes that the state can deliver to support local requirements and drive federal investment.





Input Exercise

Menti.com

Code: 8506 2846





Timeline



Schedule your engagement session with our team!

Engagement Dates:

- 20-21 April (for Richmond/Petersburg area)
- 15-19 May
- 22-25 May
- 30 May – 2 June

**Contact us with your preferred date and POC information.
First come first served!**





Closing Remarks

Secretary Craig Crenshaw



Break

:10

Growing the Military & Federal Update

Charlie Perham
MATRIX Design Group

John Simmons
The Roosevelt Group



THE
Roosevelt
GROUP

HONORED TO SERVE GREAT
COMMUNITIES & COMPANIES

VMAC Legislative Update

March 30, 2023

New Member of Congress

REP. JENNIFER MCCLELLAN (D-VA-04)

- Served for over 17 years in the Virginia House of Delegates and State Senate
- Family served as educators in several VA institutions of higher learning
- She was a lawyer at Hunton & Williams as well as regulatory counsel for Verizon
- Democratic leadership ensured that Rep. McClellan will be seated on the House Armed Services Committee and House Science, Space and Technology Committee
- Committees are ideal for advocating for DoD and NASA priorities



- **President Biden's State of the Union**
- **Russian Invasion of Ukraine - Year Two**
- **House Committee Composition**
- **FY24 President's Budget Request**
- **Vote to Raise the Debt Limit**
- **Outlook for the National Defense Authorization Act**
- **FY24 Appropriations Outlook**



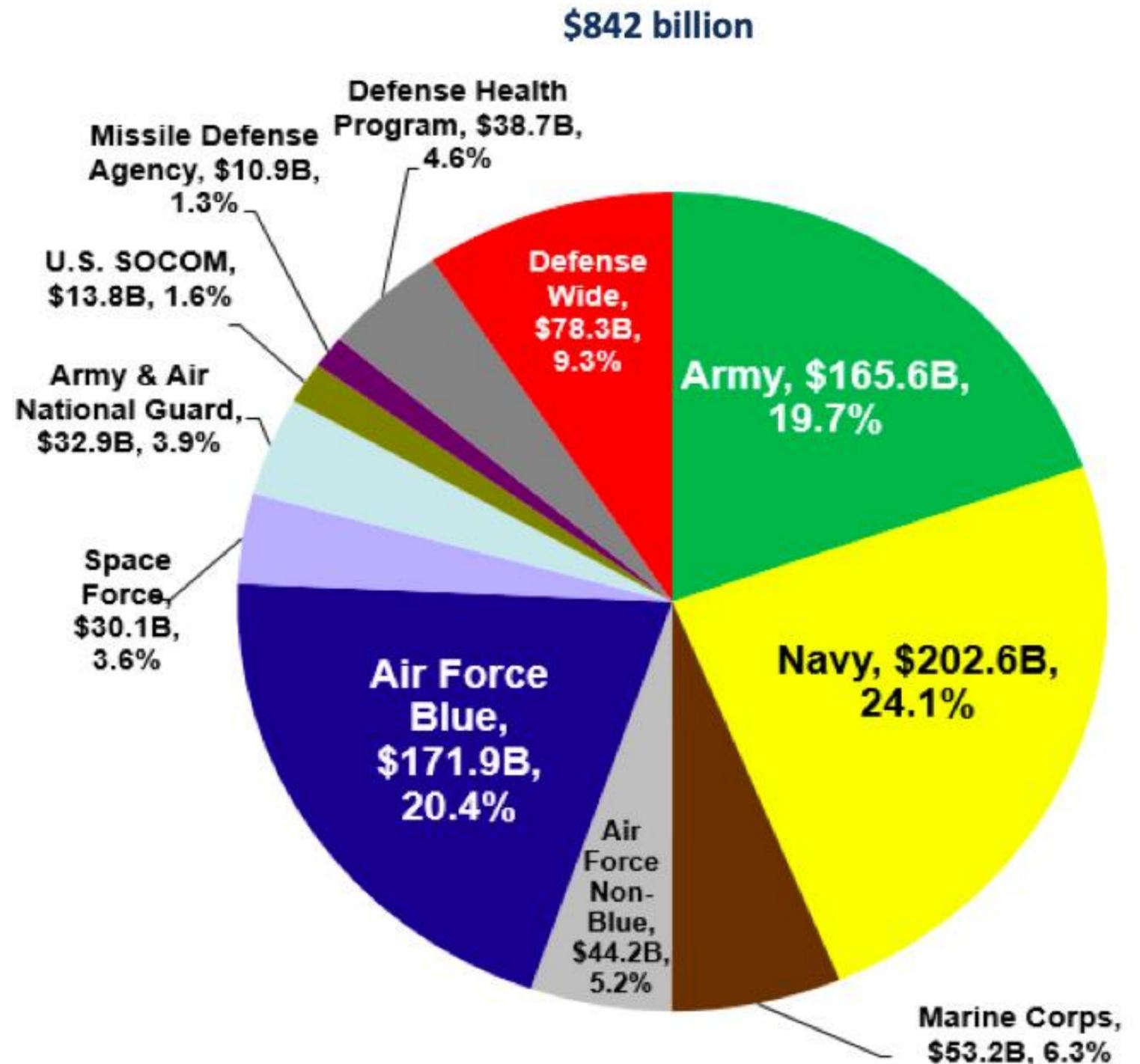
FY24 DoD Budget Highlights

- **\$842B overall requested for DoD – *increase of 3.2% over FY23 enacted levels (\$816B)***
- **5.2% pay raise for military and civilians; largest since 2002**
- **\$9.1B for Pacific Deterrence Initiative (PDI) – *first time money requested for PDI in PB***
- **\$30.6B for munitions production**
- **\$37.7B for Nuclear Enterprise Modernization**
- **\$145B RDT&E Budget – *largest DoD investment ever***
- **\$1.4B for JADC2**
- **\$647M to support a healthy submarine industrial base and to support AUKUS**
- **Air Force requests to retire 32 older model F-22s**

Republicans have indicated that the funding is insufficient to meet the threat

FY24 DoD Budget Highlights

- 83 - F-35s (AF, Navy and USMC)
- 24 - F-15EX (AF)
- 1 - *Columbia*-class submarine
- 2 - *Virginia*-class submarines
- 2 - DDG-51s and FFG-62s
- 1 - TA(O) and Future Submarine tender



FY24 Defense Budget

By Department/Agency	FY 2022 Actuals	FY 2023 Enacted	FY 2024 Request
Army	180.0	184.9	185.3
Navy	221.2	243.0	255.8
Air Force	221.4	246.8	259.2
Defense-Wide	119.6	141.3	141.7
Department of Defense – Total ^{1/ 2/}	742.2	816.0	842.0
Atomic Energy Defense Activities	29.1	31.6	32.8
Defense-related Activities	10.6	11.0	11.5
National Defense – Total	781.9	858.6	886.3

1/ FY 2023 and FY 2024 exclude \$400M in CHIPS Act funding, which is not part of the discretionary budget

total 2/ Excludes Supplemental Funding

FY 2024 Budget Deepens and Enhances the Linkage to the 2022 NDS

- **\$26.0 billion increase (+3.2 percent) over FY 2023 enacted base level of \$816.0 billion**
- **\$100 billion increase (+13.4 percent) from FY 2022 base level**
- **Addresses both the urgency of 2022 NDS implementation and recent inflationary impacts**

FY24 Defense Budget

DoD Total Budget by Appropriation Title (\$ in millions)

Total Budget	FY 2022*	FY 2023**	FY 2024	Δ FY23-24
Military Personnel	167,525	172,445	178,874	+6,429
Operation and Maintenance	319,177	351,797	329,749	-22,048
Procurement	153,216	166,960	170,049	+3,089
RDT&E	119,081	139,856	144,980	+5,124
Revolving and Management Funds	2,733	1,718	1,683	-35
Offsetting Receipts	--	-10	-9	+1
Defense Bill	761,732	832,766	825,325	-7,441
Military Construction	13,376	16,714	14,734	-1,980
Family Housing	1,525	2,327	1,941	-386
Military Construction Bill	14,900	19,041	16,675	-2,366
DoD TOTAL	776,632	851,807	842,000	-9,807

Source: Next Generation Resource Management System

Numbers may not add due to rounding.

* FY 2022 actuals

** FY 2023 reflects enacted

PROJECT	LOCATION	SERVICE	FY24 PB REQ
Aircraft Maintenance Hangar	Sandston	ARN	\$20M
Maritime Surveillance System Facility	Dam Neck	Navy	\$109.68M
Child Development Center	Norfolk	Navy	\$43.6M
Submarine Pier 3 (Inc)	Norfolk	Navy	\$99.077M
MQ-25 Aircraft Laydown Facility	Norfolk	Navy	\$114.495M
Dry Dock Saltwater System for CVN-78 (Inc)	Portsmouth	Navy	\$81.082M
Water Treatment Plant	Quantico	Navy	\$127.12M

PROJECT	LOCATION	SERVICE	FY24 PB REQ
G/ATOR Support Facilities	Dam Neck	Navy Res	\$12.4M
DIA Headquarters Annex	Fort Belvoir	DIA	\$185M
SOF SDVT2 Ops Support Facility	JEB Little Creek	SOCOM	\$61M
Spec Ops & Pedestrian Access Facs	Pentagon	Washington HQ	\$30.6M
		Service	

FY24 Unfunded Priorities Highlights

Navy: **\$2B in unfunded priorities**, focused on readiness and lethality instead of new ships

- \$550M for facilities sustainment restoration and modernization (FSRM) globally and \$300M for drydock repairs at PSNS – including \$203M in Virginia; \$100M for spare parts on ships; \$175M for aviation spares
- R&D: \$45M to develop the Maritime Targeting Cell Afloat (MTC-A); \$49M to modernize the E-2D Advanced Hawkeye; \$186M to integrate the Zumwalt-class destroyers into the Project Overmatch network
- \$472M to accelerate the Surface Warfare Electronic Program block III capabilities on two Arleigh Burke-class destroyers, *USS Harry S. Truman*, and the new *USS Enterprise* during its ongoing construction
- One procurement item: \$118M for a single KC-130J aircraft

Marine Corps: **\$3.6B in unfunded priorities**, procurement-heavy with a focus on FD2030

- \$1.71B for the LPD-33 *San-Antonio*-class amphibious ship that was left out of the Navy's plans – funding for the ship comes out of the Navy's shipbuilding account
- \$1.09B in FD 2030 funding: \$235M for two KC-130J aircraft; \$122M for four F-35B engines; \$36M for a KC-130J weapons system trainer; \$206M for Joint Light Tactical Vehicles; \$160M for four AN/TPS-80 G/ATOR Radar systems, \$5.1M for JADC2
- \$116.8M for other modernization efforts, including \$67.5M for three UC-12W Beechcraft King Air 350ER
- \$757.6M for MILCON projects

FY24 Unfunded Priorities Highlights

Army: \$1.9B in unfunded priorities, including \$21.5M for water intake pump upgrades at Radford Army Ammunition Plant, VA

Air Force: \$2.5B in unfunded priorities

- \$633M to accelerate the delivery of two E-7 Wedgetail aircraft, \$63M for 12 F-15EX CFTs
- \$1.2B for 21 MILCON projects ranging from family housing to F-35 maintenance facilities
- \$227M for agile communications equipment, \$129M for ISR infrastructure, \$173M for the APG-83 AESA radar

Space Force: \$477M in (mostly) classified unfunded priorities

Coast Guard: \$1.57B in unfunded priorities, significant portion of which is towards procurement

- \$815.5M for procurement, including \$139M for one multimission HC-130J aircraft, \$113M to outfit and assemble four MH-60T helicopters, \$34M for improvements on the Fast Response Cutter, \$400M to purchase four additional Fast Response Cutters which the service said would help enhance the Indo-Pacific strategy
- \$323M for infrastructure upgrade projects, \$156M for housing, \$195M for shore construction to address deficiencies

FY24 Navy UPL Virginia

Project Number	Title	Installation	Amount
RM17-1574	BLDG 278 hatch and prop training/life safety repair	Norfolk NSY	\$10.1M
RM19-0364	Dry dock 8 certification maintenance repairs	Norfolk NSY	\$12M
RM16-0723	Repair CVN bulkhead Q8 phase 1	NAVSTA Norfolk	\$14M
RM14-1408	DEVGRU Ops B355 repair HVAC	NAS Oceana	\$11M
RM18-1173	Replace gravity OWWO line on pier 1	NAVSTA Norfolk	\$3M
RM18-1373	Replace sanitary sewer pipe pier 1	NAVSTA Norfolk	\$3M
TBD	Emergent – NNSY triplex fire protection & line safety repairs	NNSY	\$150M

- \$13.45B total FY24 PBR** — a slight decrease from FY23 enacted levels
- Reductions from FY23 enacted levels in aircraft procurement and shore facilities and ATON
 - FY24: \$1.55B for procurement, construction, and improvements, including \$1.19B for vessel procurement, \$144M for shore facilities and ATON, \$114M for aircraft. Also includes \$125M request for a commercial icebreaker
 - \$10.22B for operations and support, including \$5.36B for personnel, \$4.42B for field operations, and \$432M for mission support
 - 5.2% pay rise for both military and civilian personnel
 - \$203M programmatic increases to invest in the workforce, sharpen competitive edge, and advance mission excellence; \$29M programmatic decreases to decommission legacy assets

Appropriation (Dollars in Thousands)

FY 2022
Enacted

FY 2023
Enacted

FY 2024
Request

Operations and Support	\$9,162,120	\$9,700,478	\$10,223,488
Military Personnel	\$4,805,675	\$5,054,656	\$5,362,068
Mission Support	\$409,659	\$426,418	\$432,873
Field Operations	\$3,946,786	\$4,219,404	\$4,428,547
Surface, Air, and Shore Operations	\$2,856,905	\$3,057,071	\$3,155,032
Command, Control, Communications	\$1,089,881	\$1,162,333	\$1,273,515
Procurement, Construction, and Improvements	\$2,080,100	\$1,669,650	\$1,550,000
Vessels	\$1,102,750	\$917,500	\$1,190,600
Aircraft	\$447,800	\$238,000	\$114,800
Other Acquisition Programs	\$124,900	\$99,310	\$100,600
Shore Facilities and Aids to Navigation (ATON)	\$354,650	\$414,840	\$144,000
Research and Development	\$7,476	\$7,476	\$7,476
Medicare-Eligible Retiree Health Care Fund	\$240,577	\$252,887	\$270,359
Subtotal Discretionary - Appropriation	\$11,490,273	\$11,630,491	\$12,051,323
Subtotal Discretionary - Offsetting Fee	\$4,000	\$4,000	\$4,000
Retired Pay	\$1,963,519	\$2,044,414	\$1,147,244
Boat Safety	\$128,987	\$132,442	\$144,340
Maritime Oil Spill Program	\$101,000	\$101,000	\$101,000
Funds	\$6,864	\$6,864	\$6,864
Subtotal Mandatory - Appropriation	\$2,200,370	\$2,284,720	\$1,399,448
Total	\$13,690,643	\$13,915,211	\$13,450,771

House Armed Services Committee

- . Deadline for requests has passed
- . Subcommittee markup likely in late April
- . Full committee markup likely in May
- . Late May/early June floor timing – exact time still TBD

Senate Armed Services Committee

- . Deadline for requests has passed
- . Markup expected in May
- . Floor time unclear – possibly June

TRG Advocacy Update

- **ADC Annual DC Summit**
 - **Set up meetings, prepared issue paper with senior Navy, AF and Army leaders.**
- **CODEL Visits**
 - **Meetings with Sen. Kaine, Sen. Warner, Rep. Scott, Rep. Wittman, Rep. Kiggans after ADC Summit to discuss FY24 priorities**
- **Annual NDAA and Appropriations Requests**
 - **TRG filling out forms and ensuring CODEL has information needed to address COV FY24 priorities**

Sentinel Landscapes & DoD funding Opportunities

Tom Crabbs

Military Liaison

Virginia Security Corridor Sentinel Landscape

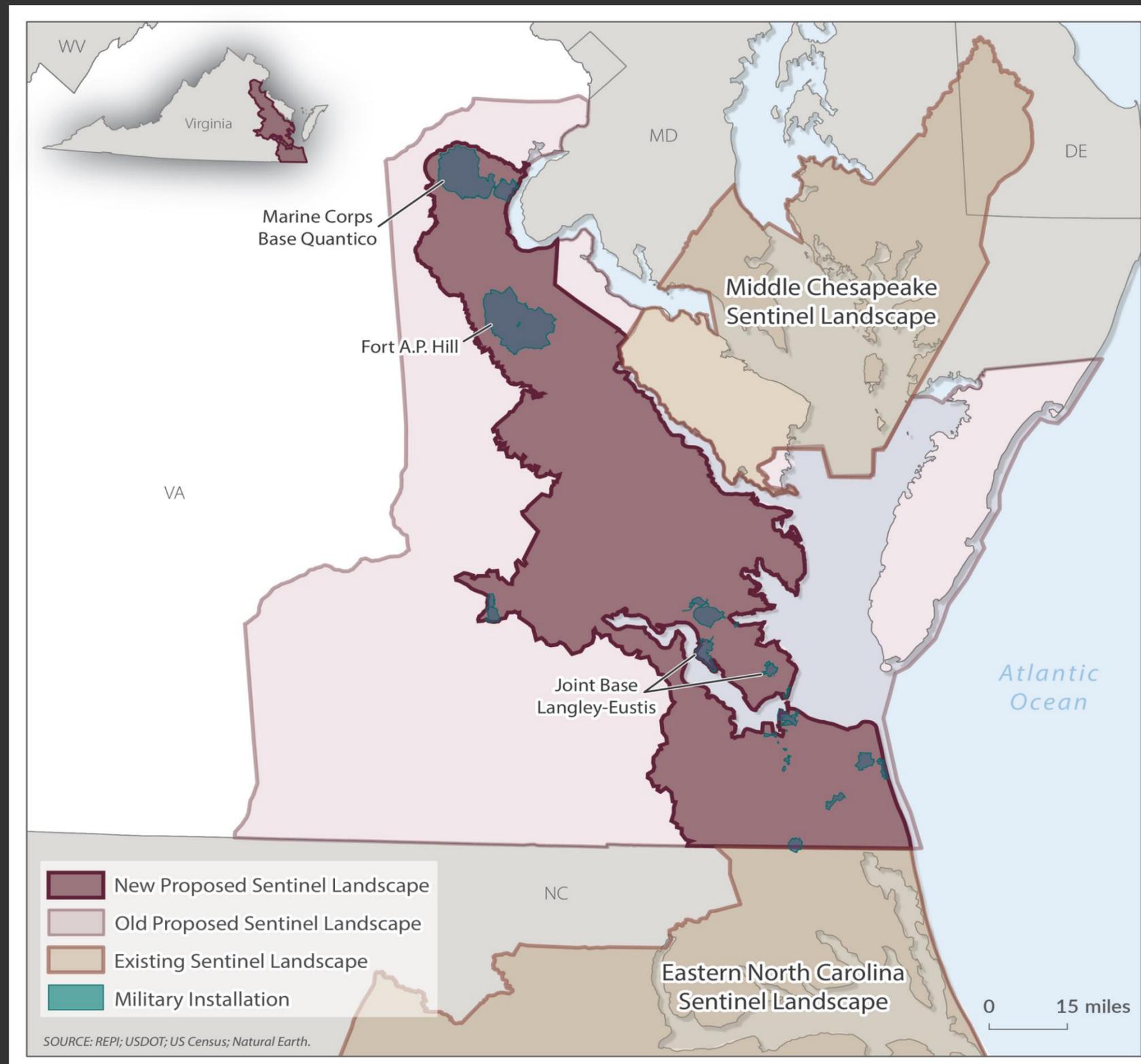
Through the Readiness and Environmental Protection Integration Program, Sentinel Landscapes connects private landowners proximate to military installations and ranges with government assistance programs that offset the cost of implementing sustainable management practices and conservation projects





Commonwealth Sentinel Landscape
Coordinating Committee

Secretary of Agriculture & Forestry
Secretary of Veterans & Defense Affairs
Military Installations
Local Governments
Landowners
NGOs



Federal Funding Opportunities

DCIP GRANT SUBMISSIONS ARE DUE JUNE 23

nlt 2000

\$2.7M Remaining in Virginia Military Community Infrastructure Grant Program

Readiness and Recreation Initiative

\$80M from DOI & REPI to Preserve Natural Landscapes Around Military Installations and Enhance Outdoor Recreation Opportunities

Locally Driven, State Supported, Federally Shared, *Connecting the Dots...*

Defense
Communities



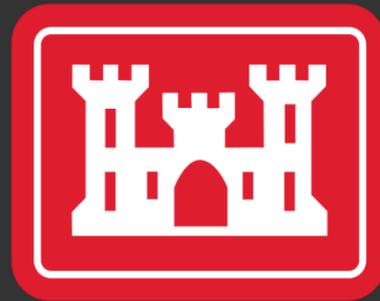
REPI
REPI Challenge
DAR



DCIP
MIRR
CUS



Non Defense
Communities



CSRM, CAP
Watershed Study
FMS, PAS



FEMA

BRIC, FMA, HMGP, PA



CDBG-
MIT, DR, LMI



Public, Private Partnerships



IIJA, Bonds, Loans, Grants, Capacity, Advocacy



COMMANDERS' UPDATES



Closing Remarks

The Honorable Craig C. Crenshaw
Secretary of Veterans & Defense Affairs
Chair